

Integrated Impact Assessment Statement – 23/24 Savings Programme

One Edinburgh

'One Edinburgh' is a vision of a city-wide approach to home-based care that maximises all available care at home capacity in the city enabling better economies of scale. The approach will ensure a range of improvements in both internally delivered and externally commissioned home based care services. Phased improvements include the introduction of the Total Mobile (TM) system to support more efficient scheduling; improvements in the efficiency of the internal homecare service; a shift towards provision of reablement within the internal service; and the delivery of a new effective contract for commissioned care at home.

Whilst One Edinburgh is a major strategic change programme, this first phase of savings within 23/24 results from grip and control management and financial efficiencies relating to decisions already taken by the EIJB. The EIJB approved the business case for the implementation of the TM scheduling system in August 2021. This is now underway, with the first locality due to adopt the system in June 2023. One of the clear benefits of the Total Mobile system is the ability for smarter scheduling to maximise capacity. The in-year saving of £200,000 relates to the value of increased capacity within the internal homecare teams both as a result of TM implementation and as a result of focused efforts to embed improved sickness absence approaches.

This is a grip and control proposal, which will see productivity increased and additional capacity gained from within the internal service. There are no anticipated negative impacts for service users, whose needs will continue to be met as required. There are no anticipated negative impacts for staff, with potential positive impacts through more effective and supportive management of sickness absence, according to agreed policy and with a focus on staff wellbeing. As such, it is considered that an Integrated Impact Assessment (IIA) will not be required for this first phase of savings.

The wider One Edinburgh programme, including the proposed shift towards provision of reablement within the internal service and the delivery of a new effective contract for commissioned care at home, will be considered by the EIJB in late summer 2023 and a full IIA will be developed with stakeholders to inform decision making.

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